1	
2	
3	
4	
5	
6	
7	MEETING MINUTES FOR THE BOARD OF COMMERCE AND INDUSTRY
8	OF THE
9	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
10	HELD AT
11	LOUISIANA STATE EMPLOYEES' RETIREMENT SYSTEM BUILDING
12	FOURTH FLOOR BOARD ROOM
13	8401 UNITED PLAZA BOULEVARD
14	BATON ROUGE, LOUISIANA
15	ON THE 25TH DAY OF FEBRUARY, 2014
16	COMMENCING AT 1:34 P.M.
17	
18	
19	
20	REPORTED BY: ELICIA H. WOODWORTH, CCR
21	
22	
23	
24	
25	
	Baton Rouge LA



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Appearances of Board Members Present:
2	R.K. Mehrotra Millie Atkins
3	William King Lance Belcher
4	Jeffrey Elmore Richard Gonsoulin
5	Gordon Burgess Steve Grissom
6	Kevin Langley Mayor Glenn Brasseaux
7	Wilda Smith Thomas Holden
8	Representative Stephen Pugh Charles Soprano
9	Steve Windham
10	Gordon Burgess
11	Staff members present:
12	Melissa Sorrell Brenda Guess
13	Frank Favaloro Danielle Clapinski Da sku Laukaut
14	Becky Lambert Anne Villa
15	Rick Broussard Lori Weber
16	Susan Bigner Joyce Metoyer
17	
18	
19	
20	
21	
22	
23	
24	
25	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	-
1	MR. MEHROTRA:
2	Call to order, please.
3	I'd like to welcome everybody to our
4	February 2014 State Board of Commerce and Industry
5	Meeting. Thank you for your attendance.
6	Can we get a rollcall?
7	MS. SORRELL:
8	Mat Parker for Governor Jindal.
9	(No response.)
10	MS. SORRELL:
11	Steve Windham for Lieutenant Governor
12	Darden.
13	MR. WINDHAM:
14	Here.
15	MS. SORRELL:
16	Millie Atkins
17	MS. ATKINS:
18	Here.
19	MS. SORRELL:
20	Lance Belcher.
21	MR. BELCHER:
22	Here.
23	MS. SORRELL:
24	Brian Bossier.
25	(No response.)



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. SORRELL:
2	Mayor Glenn Brasseaux.
3	MAYOR BRASSEAUX:
4	Here.
5	MS. SORRELL:
6	Gordon Burgess.
7	MR. BURGESS:
8	Here.
9	MS. SORRELL:
10	Mark Delesdenier.
11	(No response.)
12	MS. SORRELL:
13	Jeffrey Elmore.
14	MR. ELMORE:
15	Here.
16	MS. SORRELL:
17	Andre Fruge.
18	(No response.)
19	MS. SORRELL:
20	Richard Gonsoulin.
21	MR. GONSOULIN:
22	Here.
23	MS. SORRELL:
24	Steven Grissom for Secretary Moret.
25	MR. GRISSOM:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1		Here.
2	MS.	SORRELL:
3		Thomas Holden.
4	MR.	HOLDEN:
5		Here.
б	MS.	SORRELL:
7		Jerald Jones.
8	(No	response.)
9	MS.	SORRELL:
10		William King.
11	MR.	KING:
12		Here.
13	MS.	SORRELL:
14		Kevin Langley.
15	MR.	LANGLEY:
16		Here.
17	MS.	SORRELL:
18		Senator Martiny.
19	(No	response.)
20	MS.	SORRELL:
21		R. K. Mehrotra.
22	MR.	MEHROTRA:
23		Here.
24	MS.	SORRELL:
25		Eric Ponti, Representative Ponti or



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Kenny Harris for Representative Ponti.
2	(No response.)
3	MS. SORRELL:
4	Stephen Pugh.
5	MR. PUGH:
6	Here.
7	MS. SORRELL:
8	Senator Riser.
9	(No response.)
10	MS. SORRELL:
11	Gail Potts-Roque.
12	(No response.)
13	MS. SORRELL:
14	Wilda Smith.
15	MS. SMITH:
16	Here.
17	MS. SORRELL:
18	Charles Soprano.
19	MR. SOPRANO:
20	Here.
21	MS. SORRELL:
22	We have a quorum.
23	MR. MEHROTRA:
24	Thank you, Ms. Sorrell.
25	Can I get a motion to approve our



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	minutes from our December 10, 2013 meeting? Mr.
2	Gonsoulin, second by Mr. Burgess.
3	All in favor, say "aye".
4	(Several members respond "aye".)
5	MR. MEHROTRA:
6	All opposed?
7	(No response.)
8	MR. MEHROTRA:
9	There is no opposition.
10	If you'd like to address the Board,
11	please fill out a blue card and hand it in at the table
12	so we can address any questions or concerns.
13	Okay. Quality Jobs Program,
14	Mr. Favaloro.
15	MR. FAVALORO:
16	Yes, sir. I have nine Quality Jobs
17	Applications: 20120517, Laitram Machinery, Inc. in
18	Jefferson; 20120760, Lipsey's, LLC in East Baton Rouge;
19	20111165, Quality Iron Fabricators, Inc. in Livingston;
20	20130442, Turnkey Cleaning Services GOM, LLC in
21	Lafourche; 20120809, Union Pacific Railroad Company in
22	Rapides; 20120810, Union Pacific Railroad Company in
23	Caddo; 20120805, Union Pacific Railroad Company in
24	Pointe Coupee; 20120807, Union Pacific Railroad Company
25	in Jefferson; and 20121045 Weyerhaeuser NR Company in



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Lincoln.	
2		That concludes the applications.
3	M	R. MEHROTRA:
4		Thank you.
5		Can I get a motion to approve?
6	M	R. PUGH:
7		So moved.
8	M	R. MEHROTRA:
9		Representative Pugh, second by
10	Mr. Elmore.	
11		Any comments or discussion from the
12	floor?	
13	(1	No response.)
14	M	R. MEHROTRA:
15		Any comments or discussion from the
16	Board?	
17	(1	No response.)
18	M	R. MEHROTRA:
19		All in favor, say "aye".
20	(Several members respond "aye".)
21	M	R. MEHROTRA:
22		All opposed?
23	(1	No response.)
24	M	R. MEHROTRA:
25		There is no opposition.

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	MR. FAVALORO:
2	I have 5 Quality Jobs Requests for
3	Renewals: 20090998, CenturyLink, Inc. and Affiliates in
4	Ouachita; 20090775, KPAQ Industries, LLC in West
5	Feliciana; 20080929, Montco, Inc. in Lafourche; 2001221,
6	Northwest Pipe Company in Bossier; and 20080918 Yara
7	North America, Inc. in St. James.
8	That concludes the renewals.
9	MR. MEHROTRA:
10	Thank you.
11	Can I have a motion to approve? By
12	Mayor Brasseaux, second by Mr. Windham.
13	MS. ATKINS:
14	Mr. Chairman.
15	MR. MEHROTRA:
16	Yes, Ms. Atkins.
17	MS. ATKINS:
18	I'd like to be recused from voting on
19	CenturyLink.
20	MR. MEHROTRA:
21	Ms. Atkins will be abstaining from
22	voting on CenturyLink, Inc. and Affiliates.
23	Comments or discussion from the floor?
24	(No response.)
25	MR. MEHROTRA:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Comments or discussion from the Board?
2	(No response.)
3	MR. MEHROTRA:
4	All in favor, "aye".
5	(Several members respond "aye".)
6	MR. MEHROTRA:
7	All opposed?
8	(No response.)
9	MR. MEHROTRA:
10	There is no opposition.
11	MR. FAVALORO:
12	I have one request for change in name
13	only: Contract number 20111165, Quality Iron
14	Fabricators, Inc. to Quality Iron of Louisiana, LLC in
15	Livingston.
16	That concludes the change in name.
17	MR. MEHROTRA:
18	Thank you.
19	I need a motion to approve. By
20	Representative Pugh, second by Mr. Holden.
21	Comments or discussion from the floor?
22	(No response.)
23	MR. MEHROTRA:
24	Comments or discussion from the Board?
25	(No response.)

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	, ,
1	MR. MEHROTRA:
2	All in favor, say "aye".
3	(Several members respond "aye".)
4	MR. MEHROTRA:
5	All opposed?
6	(No response.)
7	MR. MEHROTRA:
8	There is no opposition.
9	MR. FAVALORO:
10	Lastly, I have one request to change the
11	operating site only: The Pangburn Group, Inc., contract
12	number 20071077 from 103 Gisele Street in New Roads to
13	301 Major Parkway in New Roads, both from Pointe Coupee
14	Parish.
15	MR. MEHROTRA:
16	Thank you.
17	Motion to approve by Mr. Windham, second
18	by Ms. Atkins.
19	Comments or discussion from the floor?
20	(No response.)
21	MR. MEHROTRA:
22	Comments or discussion from the Board?
23	(No response.)
24	MR. MEHROTRA:
25	All in favor, say "aye".



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(Several members respond "aye".)
2	MR. MEHROTRA:
3	All opposed?
4	(No response.)
5	MR. MEHROTRA:
6	There is no opposition.
7	Thank you, Mr. Favaloro.
8	Ms. Lambert.
9	MS. LAMBERT:
10	Good afternoon. I'm proud to say that
11	this is the largest number of RT applications that have
12	been presented to the Board in my time in working with
13	this program and the majority are from Orleans Parish,
14	beginning with application number 20110848, 1100 North
15	Rampart; then 2012005517, 1501 Canal Apartments, LLC;
16	20110960, 511 Marigny, LLC; 20121021, 724-28 North
17	Rampart, LLC; 20121023, 732-34 North Rampart, LLC;
18	20110790, Home Federal Bank in Caddo; 20120834, Ploutous
19	Development, LLC those that I have not mentioned the
20	parish are Orleans, but I'll continue with stating the
21	parish from then on 20100995, Revival Property
22	NOLA102, LLC, Orleans; 20130991, Robert Rintz, Orleans;
23	20130833, S&A Holdings, LLC, Jefferson; 20120771,
24	Sovereign Innovation, LLC, Caddo; 20110216, The La
25	Pension Owners' Association, Inc., Orleans; 2011022, The



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	La Pension Owners' Association, Inc., Orleans; and,	
2	finally, 201201291, The PFD Group, LLC, Orleans, for a	
3	total of 14 applications and an investment of	
4	\$38-million.	
5	This concludes the applications.	
6	MR. MEHROTRA:	
7	Thank you.	
8	Just to confirm, this is the Restoration	
9	Tax Abatement Program.	
10	MS. LAMBERT:	
11	Correct.	
12	MR. MEHROTRA:	
13	Motion to approve, Mr. Soprano, second	
14	by Mr. Belcher.	
15	Comments or discussion from the floor?	
16	(No response.)	
17	MR. MEHROTRA:	
18	Comments or discussion from the Board?	
19	(No response.)	
20	MR. MEHROTRA:	
21	All in favor, say "aye".	
22	(Several members respond "aye".)	
23	MR. MEHROTRA:	
24	All opposed?	
25	(No response.)	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. MEHROTRA:
2	There is no opposition.
3	MS. LAMBERT:
4	And we have one Request to Transfer
5	Ownership from former Owner of WNO Ownership, LLC to the
6	new owner, IA Lodging New Orleans, LLC in Orleans
7	Parish, and that's contract number 20010163.
8	That concludes the transfer request.
9	MR. MEHROTRA:
10	Thank you, Ms. Lambert.
11	Motion to approve?
12	MR. PUGH:
13	So moved.
14	MR. MEHROTRA:
15	By Representative Pugh, second by
16	Mr. King.
17	Comments or discussion from the floor?
18	(No response.)
19	MR. MEHROTRA:
20	Comments or discussion from the Board?
21	(No response.)
22	MR. MEHROTRA:
23	All in favor, say "aye".
24	(Several members respond "aye".)
25	MR. MEHROTRA:

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	All opposed?
2	(No response.)
3	MR. MEHROTRA:
4	There is no opposition.
5	Thank you, Ms. Lambert.
6	Hello.
7	MS. METOYER:
8	Hello. I'm filling in for Roshonda.
9	She is out sick.
10	MR. MEHROTRA:
11	Say your name, please.
12	MS. METOYER:
13	I'm Joyce Metoyer. I'll be going over
14	the Enterprise Zone Applications.
15	MR. MEHROTRA:
16	That will be the Enterprise Zone.
17	MS. METOYER:
18	235 14th Street, LLC, doing business as
19	235 South 14th Street, East Baton Rouge Parish; Ashton
20	Plantation Senior Living, LLC, doing business as Ashton
21	Manor, St. Charles Parish; Barber Brothers Contracting
22	Company, LLC, doing business as Waterloo Operations, LLC
23	in Ascension Parish; Berry Contracting, LP in St. Mary
24	Parish; Central Louisiana Surgical Hospital, LLC in
25	Rapides; Correct Solutions, LLC in Lincoln; Dupre



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Logistic, LLC in Lafayette; Gateway Preschool and 1 2 Technology Center, LLC in Ascension; Hammonds Transportation, LLC in Orleans; JP Thibodaux, 3 4 Incorporated, doing business as JP Thibodaux, LLC in Iberia; Matherne Instrumentation Specialists, 5 6 Incorporated in Terrebonne; Mortgage Contracting 7 Services, LLC in Lincoln; Placid Refining Company, LLC, 8 West Baton Rouge; Premium Hotels, LLC, doing business as Fairfield Inn & Suites, Natchitoches; Spire Hospitality, 9 10 LLC, doing business as The Hotel Modern in Orleans; SRG Scott Property, LLC, doing business as SRG Scott 11 12 Property, Lafayette; St. Charles College in St. Landry 13 Parish; Sub Shop, LLC, doing business as Subway, 14 Jefferson Davis; Superior Steel, Incorporated in 15 Livingston; Ulta Salon, Cosmetics & Fragrances, 16 Incorporated, Store 698 in Jefferson; VCS, LLC in St. 17 Tammany; Vivid Inc, Incorporated in Orleans; and LDG 18 Multifamily, LLC in East Baton Rouge. 19 MR. MEHROTRA: 20 Thank you. 21 Can I get a motion to approve? 22 Motion to approve by Ms. Smith, second by Ms. Atkins. 23 24 MR. HOLDEN: 25 Mr. Chairman, I need to recuse myself



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	from Vivid Ink, please.
2	MR. MEHROTRA:
3	Okay. Mr. Holden will be abstaining
4	from the vote in Vivid Inc, Incorporated, 20121283.
5	Okay. Any comments or discussion from
6	the floor?
7	(No response.)
8	MR. MEHROTRA:
9	Comments or discussion from the Board?
10	(No response.)
11	MR. MEHROTRA:
12	All in favor, say "aye".
13	(Several members respond "aye".)
14	MR. MEHROTRA:
15	All opposed?
16	(No response.)
17	MR. MEHROTRA:
18	There is no opposition.
19	MS. METOYER:
20	Okay. These are the Applications for
21	Cancelation: 20120888, KBMC, Incorporated, doing
22	business as Spring Ridge Academy; 20100973, MMTV, LLC;
23	2010099, NGE Compressor Services, LLC.
24	MR. MEHROTRA:
25	Okay. Thank you.
	Baton Rouge LA



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Motion to approve, please. By
2	Representative Pugh, second by Mr. Burgess.
3	Comments or discussion from the floor?
4	(No response.)
5	MR. MEHROTRA:
6	Comments or discussion from the Board?
7	(No response.)
8	MR. MEHROTRA:
9	All in favor, say "aye".
10	(Several members respond "aye".)
11	MR. MEHROTRA:
12	All opposed?
13	(No response.)
14	MR. MEHROTRA:
15	There is no opposition.
16	Okay. Contract Terminations, please.
17	MS. METOYER:
18	Okay. Contract Termination Requests for
19	EZ: 20071355, LDG Multifamily, LLC; 20071165, Havard
20	Property Trust, LLC; 70075, KMGP Services Company, Inc.;
21	051126, Frank Silva & Sons LLC; 061906, Dupre Logistics,
22	LLC; 061679, Alexandria Inn, LLC; 062088, Don Abney,
23	Incorporated; 20091222, Superior Seafood & Oyster Bar,
24	LLC; 20110149 St. Thomas Real Estate, LLC; 20100741,
25	Prisma OST, LLC; and the final is 20090979, Ashi Hotels,



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	LLC.	
2	MR.	MEHROTRA:
3		Thank you.
4	MS.	METOYER:
5		You're welcome.
6	MR.	MEHROTRA:
7		Motion to approve.
8	MS.	ATKINS:
9		I so move.
10	MR.	MEHROTRA:
11		By Ms. Atkins, second by Ms. Smith.
12		Comments or discussion from the floor?
13	(No	response.)
14	MR.	MEHROTRA:
15		Comments or discussion from the Board?
16	(No	response.)
17	MR.	MEHROTRA:
18		All in favor, say "aye".
19	(Sev	veral members respond "aye".)
20	MR.	MEHROTRA:
21		All opposed?
22	(No	response.)
23	MR.	MEHROTRA:
24		There is no opposition.
25		Okay. Ms. Weber, Industrial Tax



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Exemption Program.
2	MS. WEBER:
3	Yes, sir. Do you want me to go ahead
4	and read these into the record?
5	MR. MEHROTRA:
6	Thirty-seven new applications today.
7	MS. WEBER:
8	Yes, sir.
9	MR. KING:
10	Let's do them in globo.
11	MR. MEHROTRA:
12	Okay. Mr. King. We have a motion to
13	handle the 37 new applications for ITEP in globo by
14	Mr. King, second by Mr. Belcher.
15	All in favor, say "aye".
16	(Several members respond "aye".)
17	MR. MEHROTRA:
18	All opposed?
19	(No response.)
20	MR. MEHROTRA:
21	There is no opposition.
22	MS. WEBER:
23	All right. I have four Transfers of Tax
24	Exemption Contracts: Union Carbide Corporation
25	MR. MEHROTRA:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	I'm sorry, Ms. Weber. Let us do	the
2	vote on approving these. My bad. Thank you.	
3	MS. WEBER:	
4	I'm sorry.	
5	MR. MEHROTRA:	
6	So I need a motion to approve the	37 new
7	applications now.	
8	By Mr. King, second by Ms. Smith.	
9	Comments or discussion from the f	loor?
10	MR. HOLDEN:	
11	Mr. Chairman, I need to abstain f	rom
12	Vivid Ink.	
13	MR. MEHROTRA:	
14	Okay. So Mr. Holden is abstaining	g from
15	Vivid Ink.	
16	Comments or discussion from the f	loor?
17	(No response.)	
18	MR. MEHROTRA:	
19	Comments or discussion from the B	oard?
20	(No response.)	
21	MR. MEHROTRA:	
22	All in favor, say "aye".	
23	(Several members respond "aye".)	
24	MR. MEHROTRA:	
25	All opposed?	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. MEHROTRA:
3	There is no opposition.
4	MS. WEBER:
5	Thank you.
6	MR. MEHROTRA:
7	All right. Now we can go to the
8	transfers, please.
9	MS. WEBER:
10	Yes, sir. Four Transfers of Contract:
11	Union Carbide Corporation, contract number 20080044 and
12	200110282 to W.R. Grace & Company in St. Charles;
13	Entergy Solutions District Energy LTD, LLC, this is
14	actually all active contracts for Entergy Solutions.
15	There's two separate addresses. Both of them are all
16	going to Brookfield District Energy USA; and then Ormet
17	Primary Aluminum Corporation, 20110680 and 20120391 to
18	Almatis Burnside Incorporated in Ascension.
19	MR. MEHROTRA:
20	Thank you, Ms. Weber.
21	Motion to approve by Mr. Windham, second
22	by Representative Pugh.
23	Comments or discussion from the floor?
24	(No response.)
25	MR. MEHROTRA:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Comments or discussion from the Board?
2	(No response.)
3	MR. MEHROTRA:
4	All in favor, say "aye".
5	(Several members respond "aye".)
6	MR. MEHROTRA:
7	All opposed?
8	(No response.)
9	MR. MEHROTRA:
10	There is no opposition.
11	MS. WEBER:
12	All right. Two changes in location
13	only: Thoma-Sea Marine Constructors, LLC, previous
14	address 1874 Industrial Boulevard, the new address is
15	429 Main Port Court in Houma, Louisiana, Terrebonne
16	Parish; Ronpak, contract number 20110858, previous
17	address was 10911 Doug Attaway Boulevard, the new
18	address is 1 Nathan Sedley Road, Shreveport, Caddo
19	Parish.
20	MR. MEHROTRA:
21	Thank you.
22	Motion to approve by Mr. Soprano, second
23	by Mr. Holden.
24	MR. MEHROTRA:
25	Comments or discussion from the floor?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No 1	response.)
2	MR. I	MEHROTRA:
3	(Comments or discussion from the Board?
4	(No 1	response.)
5	MR. I	MEHROTRA:
6	i	All in favor, say "aye".
7	(Seve	eral member respond "aye".)
8	MR. I	MEHROTRA:
9	i	All opposed?
10	(No :	response.)
11	MR. I	MEHROTRA:
12		There is no opposition.
13	MS. T	WEBER:
14	:	I have one change in name: Industrial
15	Metal Fabricators	s, contract number 20120748, the new
16	name is Ervin Lea	asing Company in Ouachita Parish.
17	MR. I	MEHROTRA:
18		Thank you.
19	1	Motion to approve.
20	MR. I	BURGESS:
21	5	So moved.
22	MR. I	MEHROTRA:
23	1	By Mr. Burgess, second by Mayor
24	Brasseaux.	
25		Comments or discussion from the floor?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. MEHROTRA:
3	Comments or discussion from the Board?
4	(No response.)
5	MR. MEHROTRA:
6	All in favor, say "aye".
7	(Several members respond "aye".)
8	MR. MEHROTRA:
9	All opposed?
10	(No response.)
11	MR. MEHROTRA:
12	There is no opposition.
13	MS. WEBER:
14	All right. I have 13 partial transfers:
15	Union Carbide Corporation, contract 050319 in the amount
16	of 2,272,324, Union Carbide retains 2,137,843, W.R.
17	Grace receives 134,481 in St. Charles; Contract number
18	20039103, 2,544,735, Union Carbide retains 2,523,699,
19	W.R. Grace receives 21,036 in St. Charles; Union Carbide
20	060567, 2,573,123, Union Carbide retains 2,306,687, W.R.
21	Grace receives 266,436; Contract number 060569 in the
22	amount of 3,527,211, Union Carbide retains 3,474,420,
23	W.R. Grace retains52,791; Contract number 060571 in the
24	amount 2,478,722, Union Carbide retains 2,379,827, W.R.
25	Grace receives 98,895; Contract 060573 in the amount of



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	2,354,002, Union Carbide retains 2,268,647, W.R. Grace
2	receives 85,354; Contract 070318 in the amount of
3	1,304,142, Union Carbide retains 1,118,781, W.R. Grace
4	receives 183,331; Contract 070325 in the amount of
5	2,375,617, Union Carbide retains 2,131,549, W.R. Grace
6	receives 244,068; Contract number 20080214 in the amount
7	of 2,679,387, Union Carbide retains 1,492,902, W.R.
8	Grace receives 1,186,481; Contract number 20090271 in
9	the amount of 2,336,487, Union Carbide retains
10	2,056,927, W.R. Grace receives 279,560; Contract number
11	20100171 in the amount of 1,208,338, Union Carbide
12	retains 861,414, W.R. Grace receives 346,924; Contract
13	number 20120477 in the amount of 2,349,338, Union
14	Carbide retains 2,058,776, W.R. Grace receives 290,562;
15	Contract number 20130206 in the amount of 4,492,433,
16	Union Carbide retains 3,857,267, W.R. Grace receives
17	637,166, and all in St. Charles.
18	MR. MEHROTRA:
19	Thank you, Ms. Weber.
20	Motion to approve by Ms. Smith, second
21	by Ms. Atkins.
22	Comments or discussion from the floor?
23	(No response.)
24	MR. MEHROTRA:
25	Comments or discussion from the Board?



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. MEHROTRA:
3	All in favor, say "aye".
4	(Several members respond "aye".)
5	MR. MEHROTRA:
6	All opposed?
7	(No response.)
8	MR. MEHROTRA:
9	There is no opposition.
10	MS. WEBER:
11	I have two cancelations: The first is
12	Agrilectric Power Partners, Contract number 060557, all
13	of the assets have been removed. The company requests
14	cancelation of the contract. That's in Calcasieu
15	Parish. The second one is Omega Protein, and this is
16	all active contracts. The company shut down the Cameron
17	Parish facility effective December 2013. All assets are
18	being removed or disposed of. Consultant for the
19	company is requesting cancelation. That's in Cameron.
20	MR. MEHROTRA:
21	Thank you. Motion to approve by
22	Mr. Soprano, second by Mr. Windham.
23	Comments or discussion from the floor?
24	(No response.)
25	MR. MEHROTRA:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	5
1	Comments or discussion from the Board?
2	(No response.)
3	MR. MEHROTRA:
4	All in favor, say "aye".
5	(Several members respond "aye".)
6	Mr. MEHROTRA:
7	All opposed?
8	(No response.)
9	MR. MEHROTRA:
10	There is no opposition.
11	MS. WEBER:
12	I have 16 Renewal Contracts: 070119A,
13	Acadiana Plastics Manufacturing in Iberia; 201106945,
14	Acadiana Plastics Manufacturing in Iberia; 070118,
15	Acadiana Plastics Molding in Iberia; 20110694, Acadiana
16	Plastics Molding in Iberia; 20080284, Ampacet
17	Corporation and 20090316, Ampacet; 20090296, Custom
18	Retail Store Fixtures in Caddo; 060326, DuPont
19	Performance Elastomers in St. John, along with 070212;
20	20090717, General Electric, Caddo; 20080247, Gulf Coast
21	Manufacturing in Terrebonne; 20090665, Imperial-Savannah
22	in St. James; 070812, Kleinpeter Farms Dairy in East
23	Baton Rouge; 050812A, Millard Food in St. Tammany;
24	051279, Sawyer Industrial Plastics in Ouachita;
25	20090479, Ternium USA in Caddo.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

		-
1	MR.	MEHROTRA:
2		Thank you.
3		Motion to approve by Representative
4	Pugh, second by	Mr. Gonsoulin.
5		Comments or discussion from the floor?
6	(No	response.)
7	MR.	MEHROTRA:
8		Comments or discussion from the Board?
9	(No	response.)
10	MR.	MEHROTRA:
11		All in favor, say "aye".
12	(Ser	veral members respond "aye".)
13	MR.	MEHROTRA:
14		All opposed?
15	(No	response.)
16	MR.	MEHROTRA:
17		There is no opposition.
18		Thank you, Ms. Weber.
19		Ms. Bigner, Tax Equalization Program.
20	MS.	BIGNER:
21		Yes. I'm Susan Bigner. I don't come to
22	the Board very o	often. I do handle the Tax Equalization
23	Program, and for	r those of you who are not familiar with
24	Tax Equalization	n Program, it's where company is looking
25	at two different	t sites, one of them is in the State of



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Louisiana and another is in another state, the tax base 1 2 in the other state is less than what the tax base would be if they came to Louisiana or stayed in Louisiana. 3 It 4 is offered by the Governor and the Secretary of the Department only, so it's not just something that they 5 6 can choose to take. We agree to do a rebate on the taxes to lower the tax base in Louisiana to what it 7 8 would be in the other state.

9 I'm presenting Pool Corporation today. 10 The other state was Las Vegas, Nevada. This is a 11 subsequent renewal of an existing contract. Back in 12 2004, Governor Blanco did an offer letter -- it should 13 be in your package -- offering tax equalization to what 14 was then SCP Pool Corporation. They've changed the name 15 to PoolCorp and they've merged a couple of times and 16 have expanded. They're located in Covington. The initial contract was for them to move the headquarters 17 18 here to Covington and to employ at least 160 full-time 19 headquartered employees. Since that time, they have 20 hired 264 full-time employees at the headquarters, and 21 on this contract, we are asking that they maintain those 22 existing jobs.

23 PoolCorp is a company that does pool
24 supplies, backyard barbecue pits, leisure items, and
25 they're just now going into the irrigation systems. In



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

the past five years -- Pool employs 327 full-time, 27 1 2 part-time Louisiana employees in all of Louisiana as of 2012 with a payroll of approximately \$26-million and 3 4 have net sales of approximately 1.5-billion. The last Tax Equalization credit they received for 2012 was 5 6 \$688,800. Over the last five years, it's basically about two and a half million. That's what we're 7 8 expecting to have over the next five years. 9 To do a subsequent renewal, the company 10 has to do an economic impact, and they did -- they had one done by Dr. Paul Nelson and Dr. Robert -- I cannot 11 12 even pronounce his last name. I'll butcher his name. Ι 13 know it. Both of them are with University of Louisiana 14 They showed that the impact of the and Monroe. 15 contract, the economic impact of Pool Corporation, would 16 be a total of indirect and direct over \$107.8-million with a Tax Equalization credit of 688,000. 17 This 18 economic impact has to be at least 20 times the last 19 year's tax credit, and this impact is 156.7. 20 As I stated, this will be a new contract 21 or a renewal contract and will begin after December

31st, 2013 and ending before January the 1st, 2018 for
income tax and beginning after December 31st 2014 and
ending before January 1 of 2019 for franchise tax. And
again, they must maintain the 264 full-time employees of



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the headquarters.
2	Any questions?
3	MR. MEHROTRA:
4	Any questions?
5	(No response.)
6	MR. MEHROTRA:
7	Okay. Thank you Ms. Bigner.
8	Motion to approve, please. By Ms.
9	Atkins, second by Mr. Holden.
10	Comments or discussion from the floor.
11	(No response.)
12	MR. MEHROTRA:
13	Comments or discussion from the Board?
14	(No response.)
15	MR. MEHROTRA:
16	All in favor, say "aye".
17	(Several members respond "aye."
18	MR. MEHROTRA:
19	All opposed?
20	(No response.)
21	MR. MEHROTRA:
22	There is no opposition.
23	MS. BIGNER:
24	Thank you.
25	MR. MEHROTRA:
l	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Thank you. 1 2 Mr. Grissom. 3 MR. GRISSOM: 4 Thank you, Mr. Chairman. Thank you Board members. I wanted to provide a brief update. 5 6 First of all, thank you for your service and thanks for your attendance today and thank you, Chair, for an 7 8 efficient and effective meeting. 9 Last week, we had a heightening 10 development in the industry technology sector. I wanted to cover that, and then also cover a few 11 headquarters-related activities that I also believe are 12 13 exciting for the State. 14 Last week, CSC announced an 800-job 15 technology center in Northeast Louisiana. The company 16 selected the National Cyber Research Park in Bossier City for an establishment of a 116,000 square foot, next 17 18 generation technology center. CSC will become an anchor 19 tenant of the 3,000 acre research park being developed 20 by the Cyber Innovation Center, not-for-profit research 21 corporation. The company selected Bossier City after 22 evaluating 134 locations across the country, so we're 23 very excited that Bossier City was able to compete 24 effectively and secure this investment and these new 25 jobs for the State.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

To support the project, a higher 1 2 education initiative that's funded by the State and will be lead by the Louisiana Tech University and will 3 4 dramatically increase the number of graduates in computer science-related fields that will support not 5 6 only the company, but also other companies across the State focused in information technology programs. 7 8 So 800 jobs -- there's a number of 9 reasons this announcement is significant and, you know, 10 worth noting. One, just based on the jobs, 800 jobs is 11 a very large job creation project for the State. When 12 you look at indirect jobs, the total impact will be over 13 1,600 new jobs for the State, so significant from that

14 standpoint. Also, this is a decision that indicates 15 that Louisiana is becoming a national player in the 16 technology sectors, including software development, cyber security and cloud computing. The company had 17 18 many, many other options when they were considering where to locate and chose Louisiana because of the 19 20 number of the initiatives in place and the effort that 21 we're seeing at both the local and state level.

Also, CSC, the company CIC, which is the not-for-profit research entity at Louisiana Tech, will all be working together to develop an information technology ecosystem in the region. CSC is looking to



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

bring in other companies that they partner with, and 1 2 Louisiana Tech, through the education initiative, and CIC and it's overall management of the cyber research 3 4 park are all working together to build that ecosystem. Funded in 1959 as a computer science 5 6 corporation, CSC is a global provider in next-generation 7 IT services. A reported revenue of over \$13-billion and 8 approximately 80,000 employees across the globe. So a global player in software development and information 9 10 technology. Very excited that they chose Louisiana, chose Bossier City for this new expansion, and we're 11 12 real pleased to watch as this information technology 13 ecosystem evolves and develops over the years. 14 Also, wanted to speak on a few 15 headquarters-related announcements, and, you know, 16 headquarters projects are not -- when we are working on 17 active opportunities, they're not that common, so we're 18 always excited when we get an opportunity to not only 19 compete with these types of projects, but also to secure 20 the announcement and investment and the new jobs. 21 The first headquarters-related 22 announcement I want to mention is Rain CII. It occurred 23 in October of last year, and the company announced 24 they're relocating their corporate headquarters from 25 Houston, Texas to Covington, Louisiana. The executives



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

with the company indicated they were moving to Louisiana 1 2 because of the State's successful business environment and the quick recovery in the revitalization of the 3 4 Greater New Orleans area. Fifty-six new jobs will be created at the Covington headquarters, and the remaining 5 6 15 jobs will be split between manufacturing operations in Chalmette, Norco, Gramercy and Lake Charles. 7 8 Rain CII is engaged in the business to sell calcine petroleum coke, CPC, and to capture thermal 9 10 energy to generate steam and electricity. Rain CII has a heritage in Louisiana and had moved from Louisiana to 11 12 Texas. Great to have them moving back to the State. 13 Similarly, earlier this month, 14 International Shipholding Corporation announced that the 15 company would relocate it's corporate headquarters from 16 Mobile, Alabama to New Orleans, where the business was founded in 1947, so this is another example of a company 17 18 moving it's corporate headquarters back to Louisiana. 19 The project will create 100 new jobs at the city's new 20 headquarters facility in New Orleans in the Warehouse District. 21 22 ISH, International Shipholding Corporation is listed on the New York Stock Exchange. 23 24 They reported an annual revenue of more than 300-million

25



TORRES REPORTING & ASSOCIATES, INC.

for the last fiscal year and commented that they were

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX
excited to be returning at a time when the city has made 1 2 significant progress in recovery. The company also noted the industrial expansions that are occurring and 3 4 projected to be occurring in the State and was excited to be able to participate in some of the opportunities 5 6 created through that industrial expansion. 7 So, again, two headquartered projects. 8 Both companies were here initially in Louisiana, had 9 chosen to leave the State, now choosing to return, and I 10 think very positive with regards to the State's business 11 climate and the economic development and a trend that we 12 hope to continue. 13 Like I said, the business development 14 projects that LED comes across, not very many of those 15 relate to corporate headquarters. We're also excited to 16 have an opportunity to compete for those projects, and 17 we're very pleased to secure two over the last several 18 months and two that point to the company's taking 19 another look at Louisiana, reconsidering their decision 20 made in the past and choosing to move back to the State. So with that, I'll turn it back over to 21 22 our Chair, but I'll be happy to answer any questions. 23 And, once again, I want to thank everybody for their 24 service to this Board and the State of Louisiana. Thank 25 you.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. MEHROTRA:
2	Thank you, Mr. Grissom.
3	Any comments or thoughts?
4	(No response.)
5	MR. MEHROTRA:
6	Okay. Thank you. I'd now like the open
7	the floor to nominations for Chairman and Vice Chairman
8	for 2014. I'd like to start first with a motion to open
9	the floor, so can I get a motion? Mr. Gonsoulin, second
10	by Mr. Elmore.
11	All in favor, say "aye".
12	(Several members respond "aye".)
13	MR. MEHROTRA:
14	Now we'll open the floor to nominations
15	for Chairman.
16	MR. ELMORE:
17	I'll nominate Andre Fruge for Chairman,
18	even though he's not here today.
19	MR. MEHROTRA:
20	We do have a nomination of Mr. Andre
21	Fruge.
22	Is there a second on that? By
23	Mr. Gonsoulin.
24	I have spoken and communicated with
25	Mr. Fruge and he does accept the nominations.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Are there any other nominations for
2	Chairman?
3	(No response.)
4	MR. MEHROTRA:
5	Okay. So we'll take a vote now on
6	Mr. Andre Fruge for Chairman in 2014.
7	All in favor, say "aye".
8	(Several members respond "aye".)
9	MR. MEHROTRA:
10	All opposed?
11	(No response.)
12	MR. MEHROTRA:
13	Okay. Mr. Fruge will be the Chairman
14	for 2014.
15	Now I would like to open the floor for
16	nominations for Vice Chair.
17	MS. SMITH:
18	I'd like to nominate Millie Atkins to
19	the office of Vice Chair.
20	MR. MEHROTRA:
21	Ms. Millie Atkins.
22	MR. KING:
23	I second.
24	MR. MEHROTRA:
25	Mr. Atkins, do you accept the



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	nominations?			
2	MS. ATKINS:			
3	I do.			
4	MR. MEHROTRA:			
5	So we now have nominated Ms. Millie			
6	Atkins.			
7	All in favor, say "aye".			
8	(Several members respond "aye".)			
9	MR. MEHROTRA:			
10	All opposed?			
11	(No response.)			
12	MR. MEHROTRA:			
13	There is no opposition. So Ms. Millie			
14	Atkins will serve as Vice Chair for 2014.			
15	MS. ATKINS:			
16	Thank you.			
17	MR. MEHROTRA:			
18	Okay. I'd just like to personally thank			
19	the staff for all of their assistance in 2013. You made			
20	it a very enjoyable year, so thank you for everybody's			
21	efforts, and then I'd also like to thank everybody on			
22	the Board for their support and look forward to			
23	continuing to work with everybody.			
24	Motion to adjourn.			
25	MR. BURGESS:			



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

		i ugo i i
1	So moved.	
2	MR. MEHROTRA:	
3	By Mr. Belcher, second by Mr. Burgess.	
4	Thank you.	
5	(Meeting concludes at 2:13 p.m.)	
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		
	Baton	Rouge, LA



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 REPORTER'S CERTIFICATE:

I, ELICIA H. WOODWORTH, Certified Court 3 4 Reporter in and for the State of Louisiana, as the officer before whom this meeting for the Board of 5 6 Commerce of the Louisiana Economic Development Corporation, do hereby certify that this meeting was 7 8 reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal 9 10 direction and supervision, and is a true and correct transcript to the best of my ability and understanding; 11 12 That the transcript has been prepared in

13 compliance with transcript format required by statute or 14 by rules of the board, that I have acted in compliance 15 with the prohibition on contractual relationships, as 16 defined by Louisiana Code of Civil Procedure Article 17 1434 and in rules and advisory opinions of the board;

18 That I am not related to counsel or to the 19 parties herein, nor am I otherwise interested in the 20 outcome of this matter.

21

23

24

25

2

22 Dated this 20th day of March, 2014.

ELICIA H. WOODWORTH, CCR CERTIFIED COURT REPORTER

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

February 25, 2014 Index: \$107.8-million..20121283

	1,304,142 26:3	2,336,487 26:9	20100171 26:11
\$	1,492,902 26:7	2,349,338 26:13	20100741 18:24
\$107.8-million 31:16	1,600 34:13	2,354,002 26:1	20100973 17:22
\$13-billion 35:7	1.5-billion 31:4	2,375,617 26:5	2010099 17:23
\$26-million 31:3	10 7:1	2,379,827 25:24	20100995 12:21
\$38-million 13:4	100 36:19	2,478,722 25:24	20110149 18:24
\$688,800 31:6	103 11:12	2,523,699 25:18	20110216 12:24
	10911 23:17	2,544,735 25:18	2011022 12:25
0	1100 12:14	2,573,123 25:20	20110680 22:17
050319 25:15	116,000 33:17	2,679,387 26:7	20110694 28:15
050812A 28:23	13 25:14	20 31:18	201106945 28:13
051126 18:21	134 33:22	20010163 14:7	20110790 12:18
051279 28:24	134,481 25:17	200110282 22:12	20110848 12:14
060326 28:18	14 13:3	2001221 9:5	20110858 23:16
060557 27:12	14th 15:18,19	20039103 25:18	20110960 12:16
060567 25:20	15 36:6	2004 30:12	20111165 7:19 10:13
060569 25:21	1501 12:15	20071077 11:12	2012 31:3,5
060571 25:23	156.7 31:19	20071165 18:19	2012005517 12:15
060573 25:25	16 28:12	20071355 18:19	201201291 13:2
061679 18:22	160 30:18	20080044 22:11	20120391 22:17
061906 18:21	183,331 26:4	20080214 26:6	20120477 26:13
062088 18:22	1874 23:14	20080247 28:20	20120517 7:17
070118 28:14	1947 36:17	20080284 28:16	20120748 24:15
070119A 28:12	1959 35:5	20080918 9:6	20120760 7:18
070212 28:19	1st 31:22	20080929 9:5	20120771 12:23
070318 26:2		— 20090271 26:8	20120805 7:23
070325 26:4	2	20090296 28:17	20120807 7:24
070812 28:22	2,056,927 26:10	20090316 28:17	20120809 7:21
	2,058,776 26:14	20090479 28:25	20120810 7:22
1	2,131,549 26:5	20090665 28:21	20120834 12:18
1 23:18 31:24	2,137,843 25:16	20090717 28:20	20120888 17:21
1,118,781 26:3	2,268,647 26:1	20090775 9:4	20121021 12:16
1,186,481 26:8	2,272,324 25:16	20090979 18:25	20121023 12:17
1,208,338 26:11	2,306,687 25:20	20090998 9:3	20121045 7:25
1,200,000 20.11		20091222 18:23	20121283 17:4



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2013 7:1 27:17 31:22		acre 33:19	26:20 27:21 29:3 32:8
40:19	5	active 22:14 27:16	approving 21:2
20130206 26:15	5 9:2	35:17	approximately 31:3,4
20130442 7:20	511 12:16	activities 33:12	35:8
20130833 12:23		address 7:10,12 23:14, 17,18	area 36:4
20130991 12:22	6	addresses 22:15	Ascension 15:23 16:2 22:18
2014 31:23 38:8 39:6, 40:14	637,166 26:17	adjourn 40:24	Ashi 18:25
2018 31:22	688,000 31:17	Affiliates 9:3,22	Ashton 15:19,20
2019 31:24	698 16:16	afternoon 12:10	assets 27:13,17
21,036 25:19		agree 30:6	assistance 40:19
235 15:18,19	7	Agrilectric 27:12	Association 12:25
244,068 26:6	70075 18:20	ahead 20:3	13:1
264 30:20 31:25	724-28 12:16	Alabama 36:16	Atkins 9:13,16,17,21 11:18 16:23 19:8,11
266,436 25:21	732-34 12:17	Alexandria 18:22	26:21 32:9 39:18,21,25
27 31:1		Almatis 22:18	40:2,6,14,15
279,560 26:10	8	Aluminum 22:17	Attaway 23:17
290,562 26:14	80,000 35:8	America 9:7	attendance 33:7
2:13 41:5	800 34:8,10	amount 25:15,22,24,25	aye 7:3,4 8:19,20 10:4,5 11:2,3,25 12:1 13:21,22
	800-job 33:14	26:2,4,6,9,11,13,15	14:23,24 17:12,13 18:9, 10 10:18 10 20:15 16
3	85,354 26:2	Ampacet 28:16,17	10 19:18,19 20:15,16 21:22,23 23:4,5 24:6,7
3,000 33:19	861,414 26:12	anchor 33:18	25:6,7 27:3, 28:4,5 29:11,12 32:16,17
3,474,420 25:22		Andre 38:17,20 39:6	38:11,12 39:7,8 40:7,8
3,527,211 25:22	9	announced 33:14 35:23 36:14	
3,857,267 26:16	98,895 25:25	announcement 34:9	В
300-million 36:24	·	35:20,22	back 30:11 36:12,18
301 11:13	Α	announcements	37:20,21
31st 31:22,23	Abatement 13:9	35:15 annual 36:24	backyard 30:24
327 31:1	Abney 18:22		bad 21:2
346,924 26:12	abstain 21:11	Apartments 12:15	Bank 12:18
37 20:13 21:6	abstaining 9:21 17:3	application 12:14	Bar 18:23
	21:14	applications 7:17 8:2 12:11 13:3,5 15:14	barbecue 30:24
4	Academy 17:22	17:20 20:6,13 21:7	Barber 15:21
4,492,433 26:15	Acadiana 28:13,14,15	approve 8:5 9:11 10:19 11:17 13:13 14:11	base 30:1,2,7
429 23:15	accept 39:25	11.17 13.13 14.11 16:21,22 18:1 19:7 21:6 22:21 23:22 24:19	based 34:10

TRA

TORRES REPORTING & ASSOCIATES, INC.

22:21 23:22 24:19

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

OARD OF COMMERCE AND INDUSTRY MEETING			Index: basicallydevelo	
basically 31:6	Canal 12:15	coke 36:9	Contracting 15:21,23	
Baton 7:18 15:19 16:8,	cancelation 17:21	College 16:12	16:6	
18 28:23	27:14,19	commented 36:25	contracts 20:24 22:14 27:16 28:12	
begin 31:21	cancelations 27:11	comments 8:11,15	corporate 35:24 36:15,	
beginning 12:14 31:23	capture 36:9	9:23 10:1,21,24 11:19, 22 13:15,18 14:17,20	18 37:15	
Belcher 20:14 41:3	Carbide 20:24 22:11 25:15,16,18,19,20,22,	17:5,9 18:3,6 19:12,15	corporation 20:24	
Berry 15:23	24 26:1,3,5,7,9,11,14,	21:9,16,19 22:23 23:1, 25 24:3,25 25:3 26:22,	22:11,17 25:15 28:17 30:9,14 31:15 33:21	
Bigner 29:19,20,21 32:7,23	16	25 27:23 28:1 29:5,8	35:6 36:14,23	
	card 7:11	32:10,13 38:3	Correct 13:11 15:25	
Blanco 30:12	center 16:2 33:15,18,	common 35:17	Cosmetics 16:15	
blue 7:11	20	communicated 38:24	country 33:22	
Board 7:10 8:16 10:1, 24 11:22 12:12 13:18	Central 15:24	companies 34:6 35:1	Coupee 7:24 11:13	
14:20 17:9 18:6 19:15	Centurylink 9:3,19,22	37:8	couple 30:15	
21:19 23:1 25:3 26:25 28:1 29:8,22 32:13 33:5	Chair 33:7 37:22 39:16, 19 40:14	company 7:21,22,23, 24,25 9:6 15:22 16:7	Court 23:15	
37:24 40:22	Chairman 9:14 16:25	18:20 22:12 24:16	cover 33:11	
Bossier 9:6 33:16,21,	21:11 33:4 38:7,15,17	27:13,16,19 29:24 30:23 31:9 33:15,21		
23 35:11	39:2,6,13	34:6,17,22 35:23 36:1,	Covington 30:16,18 35:25 36:5	
Boulevard 23:14,17	Chalmette 36:7	15,17 37:2	CPC 36:9	
Brasseaux 9:12 24:24	change 10:12,16 11:10	company's 37:18	create 36:19	
bring 35:1	24:14	compete 33:23 35:19	created 36:5 37:6	
Brookfield 22:16	changed 30:14	37:16	creation 34:11	
Brothers 15:21	Charles 15:21 22:12 25:17,19 26:17 36:7	Compressor 17:23	credit 31:5,17,19	
build 35:4	choose 30:6	computer 35:5	CSC 33:14,18 34:22,25	
Burgess 18:2 24:20,23	choosing 37:9,20	computing 34:17	35:6	
40:25 41:3	-	concerns 7:12	Custom 28:17	
Burnside 22:18	chose 34:19 35:10,11	concludes 8:2 9:8	cyber 33:16,20 34:17	
business 15:18,20,22	chosen 37:9	10:16 13:5 14:8 41:5 confirm 13:8	35:3	
16:4,8,10,11,13 17:22 36:2,8,16 37:10,13	CIC 34:22 35:3			
butcher 31:12	CII 35:22 36:8,10	Constructors 23:13	D	
	city 33:17,21,23 35:11 37:1	Consultant 27:18	Dairy 28:22	
С	city's 36:19	continue 12:20 37:12	Davis 16:14	
	Cleaning 7:20	continuing 40:23	December 7:1 27:17	
Caddo 7:23 12:18,24 28:18,20,25	climate 37:11	contract 10:13 11:11 14:7 18:16,18 22:10,11	31:21,23	
Calcasieu 27:14		23:16 25:15,17,21,23,	decision 34:14 37:19	
calcine 36:9	cloud 34:17	25 26:2,4,6,8,10,12,15	Department 30:5	
	Coast 28:20	27:12,14 30:11,17,21	develop 34.24	

develop 34:24



Cameron 27:16,19

TORRES REPORTING & ASSOCIATES, INC.

31:15,20,21

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

February 25, 2014 Index: developed..Havard

BOARD OF COMMERCE	AND INDUSTRY MEETIN	G	Index: developed. Havar
developed 33:19	Elmore 38:10,16	24:15	full-time 30:18,20 31:1,
development 12:19	employ 30:18	facility 27:17 36:20	25
33:10 34:16 35:9 37:11, 13	employees 30:19,20	Fairfield 16:9	funded 34:2 35:5
develops 35:13	31:2,25 35:8	familiar 29:23	G
direct 31:16	employs 31:1	Farms 28:22	
discussion 8:11,15	ending 31:22,24	Favaloro 7:14,15 9:1	Gateway 16:1
9:23 10:1,21,24 11:19,	energy 22:13,16 36:10	10:11 11:9 12:7	General 28:20
22 13:15,18 14:17,20 17:5,9 18:3,6 19:12,15	engaged 36:8	favor 7:3 8:19 10:4 11:2,25 13:21 14:23	generate 36:10
21:9,16,19 22:23 23:1,	enjoyable 40:20	17:12 18:9 19:18 20:15	generation 33:18
25 24:3,25 25:3 26:22, 25 27:23 28:1 29:5,8	Entergy 22:13,14	21:22 23:4 25:6 27:3 28:4 29:11 32:16 38:11	Gisele 11:12
32:10,13	Enterprise 15:14,16	40:7	global 35:6,9
disposed 27:18	entity 34:23	Federal 12:18	globe 35:8
District 22:13,16 36:21	environment 36:2	Feliciana 9:5	globo 20:10,13
Don 18:22	equalization 29:19,22, 24 30:13 31:5,17	fields 34:5	GOM 7:20
Doug 23:17	Ervin 24:16	Fifty-six 36:4	Gonsoulin 7:2 29:4
dramatically 34:4	establishment 33:17	fill 7:11	38:9,23
Dupont 28:18	Estate 18:24	filling 15:8	Good 12:10
Dupre 15:25 18:21	evaluating 33:22	final 18:25	Governor 30:4,12
	everybody's 40:20	finally 13:2	Grace 22:12 25:17,19, 21,23,25 26:1,3,5,8,10,
E	evolves 35:13	fiscal 36:25	12,14,16
earlier 36:13	Exchange 36:23	Fixtures 28:18	graduates 34:4
East 7:18 15:19 16:18	excited 33:23 35:10,18	floor 8:12 9:23 10:21	Gramercy 36:7
28:22	37:1,4,15	11:19 13:15 14:17 17:6 18:3 19:12 21:9,16	Great 36:12
economic 31:10,15,18 37:11	exciting 33:13	22:23 24:25 26:22	Greater 36:4
ecosystem 34:25 35:4,	executives 35:25	27:23 29:5 32:10 38:7, 9,14 39:15	Grissom 33:2,3 38:2
13	Exemption 20:1,24	focused 34:7	Group 11:11 13:2
education 35:2	existing 30:11,22	Food 28:23	Gulf 28:20
effective 27:17 33:8	expanded 30:16	foot 33:17	н
effectively 33:24	expansion 35:11 37:6	forward 40:22	п
efficient 33:8	expansions 37:3	founded 36:17	half 31:7
effort 34:20	expecting 31:8	Fragrances 16:15	Hammonds 16:2
efforts 40:21	EZ 18:19	franchise 31:24	hand 7:11
Elastomers 28:19		Frank 18:21	handle 20:13 29:22
Electric 28:20	F	Fruge 38:17,21,25	happy 37:22
electricity 36:10	Fabricators 7:19 10:14	39:6,13	Havard 18:19



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

February 25, 2014 Index: headquartered..Matherne

handmunitered 00.40	indirect 04:40 04:40		
headquartered 30:19 37:7	indirect 31:16 34:12	K	LLC 7:18,20 9:4 10:14 12:15,16,17,19,22,23,
headquarters 30:17,	industrial 19:25 24:14 28:24 37:3,6		24 13:2 14:5,6 15:18,
20 32:1 35:16,24 36:5,	Industries 9:4	KBMC 17:21	20,22,24,25 16:1,2,3,4, 7,8,10,11,13,16,18
15,18,20 37:15	industry 33:10	King 14:16 20:9,12,14	17:22,23 18:19,20,21,
headquarters-related 33:12 35:15,21	information 34:7,24	21:8 39:22	22,24,25 19:1 23:13
heightening 33:9	35:9,12	Kleinpeter 28:22	local 34:21
• •	initial 30:17	KMGP 18:20	locate 34:19
heritage 36:11	initially 37:8	KPAQ 9:4	located 30:16
higher 34:1	initiative 35:2	L	location 23:12
hired 30:20	initiatives 34:20	L	locations 33:22
Holden 10:20 16:24 17:3 21:10,14 23:23	Ink 17:1 21:12,15	La 12:24 13:1	Lodging 14:6
32:9	Inn 16:9 18:22	Lafayette 16:1,12	Logistic 16:1
Holdings 12:23	Innovation 12:24	Lafourche 7:21 9:5	Logistics 18:21
Home 12:18	33:20	Laitram 7:17	Louisiana 10:14 15:24
hope 37:12	Instrumentation 16:5	Lake 36:7	23:15 30:1,3,7 31:2,13 33:15 34:3,15,19,23
Hospital 15:24	International 36:14,22	Lambert 12:8,9 13:10	35:2,10,25 36:1,11,18
Hospitality 16:9	investment 13:3 33:24	14:3,10 15:5	37:8,19,24
Hotel 16:10	35:20	Landry 16:12	lower 30:7
Hotels 16:8 18:25	Iron 7:19 10:13,14	large 34:11	LP 15:23
Houma 23:15	irrigation 30:25	largest 12:11	
Houston 35:25	ISH 36:22	Las 30:10	M
	items 30:24	Lastly 11:10	Machinery 7:17
I	ITEP 20:13	LDG 16:17 18:19	made 37:1,20 40:19
		lead 34:3	Main 23:15
IA 14:6	J	Leasing 24:16	maintain 30:21 31:25
Iberia 16:5 28:13,14,15, 16	James 9:7 28:22	leave 37:9	Major 11:13
impact 31:10,14,15,18,	January 31:22,24	LED 37:14	majority 12:13
19 34:12	Jefferson 7:18,25	leisure 30:24	management 35:3
Imperial-savannah	12:23 16:14,16	letter 30:12	Manor 15:21
28:21	job 34:11	level 34:21	manufacturing 28:13,
including 34:16	jobs 7:13,16 9:2 30:22	Lincoln 8:1 15:25 16:7	14,21 36:6
income 31:23	33:25 34:8,10,12,13	Lipsey's 7:18	Marigny 12:16
Incorporated 16:4,6,	35:20 36:4,6,19	listed 36:23	Marine 23:13
14,16,17 17:4,21 18:23 22:18	John 28:19		Mary 15:23
increase 34:4	Joyce 15:13	Living 15:20	Matherne 16:5
	JP 16:3,4	Livingston 7:19 16:15	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

BOARD OF COMMERCE	AND INDUSTRY MEETIN	6	index. Mayorplac
Mayor 9:12 24:23	Montco 9:5	noted 37:3	Ormet 22:16
meeting 7:1 33:8 41:5	month 36:13	noting 34:10	OST 18:25
MEHROTRA 7:5,8 8:3, 8,14,18,21,24 9:9,15,	months 37:18	NR 7:25	Ouachita 9:4 24:16 28:24
20,25 10:3,6,9,17,23	Mortgage 16:6	number 10:13 11:12 12:11,14 14:7 22:11 23:16 24:15 25:17,21,	owner 14:5,6
11:1,4,7,15,21,24 12:2,	motion 8:5 9:11 10:19		
5 13:6,12,17,20,23 14:1,9,14,19,22,25	11:17 13:13 14:11 16:21,22 18:1 19:7	23 26:6,8,10,13,15	Owners' 12:25 13:1
15:3,10,15 16:19 17:2,	20:12 21:6 22:21 23:22	27:12 34:4,8,20	Ownership 14:5
8,11,14,17,24 18:5,8, 11,14 19:2,6,10,14,17,	24:19 26:20 27:21 29:3 38:8,9 40:24	0	Oyster 18:23
20,23 20:5,11,17,20,25	move 19:9 30:17 37:20		P
21:5,13,18,21,24 22:2, 6,19,25 23:3,6,9,20,24	moved 8:7 14:13 24:21	occurred 35:22	
24:2,5,8,11,17,22 25:2,	36:11 41:1	occurring 37:3,4	p.m. 41:5
5,8,11 26:18,24 27:2,5, 8,20,25 28:3,6,9 29:1,7,	moving 36:1,12,18	October 35:23	Pacific 7:21,22,23,24
10,13,16 32:3,6,12,15,	Multifamily 16:18	offer 30:12	package 30:13
18,21,25 38:1,5,13,19 39:4,9,12,20,24 40:4,9,	18:19	offered 30:4	Pangburn 11:11
12,17 41:2	N	offering 30:13	parish 11:14 12:13,20,
member 24:7		office 39:19	21 14:7 15:19,21,23,24 16:13 23:16,19 24:16
members 7:4 8:20 10:5	Natchitoches 16:9	Omega 27:15	27:15,17
11:3 12:1 13:22 14:24 17:13 18:10 19:19	Nathan 23:18	open 38:6,8,14 39:15	park 33:16,19 35:4
20:16 21:23 23:5 25:7	national 33:16 34:15	operating 11:11	Parkway 11:13
27:4 28:5 29:12 32:17 33:5 38:12 40:8	Nelson 31:11	operations 15:22 36:6	part-time 31:2
mention 35:22	net 31:4	opportunities 35:17	partial 25:14
mentioned 12:19	Nevada 30:10	37:5	participate 37:5
merged 30:15	next-generation 35:6	opportunity 35:18 37:16	partner 35:1
Metal 24:15	NGE 17:23	opposed 7:6 8:22 10:7	Partners 27:12
Metoyer 15:7,12,13,17	NOLA102 12:22	11:5 12:3 13:24 15:1	past 31:1 37:20
17:19 18:17 19:4	nominate 38:17 39:18	17:15 18:12 19:21 20:18 21:25 23:7 25:9	Paul 31:11
Millard 28:23	nominated 40:5	27:6 28:7 29:14 32:19	payroll 31:3
Millie 39:18,21 40:5,13	nomination 38:20	40:10	Pension 12:25 13:1
million 31:7	nominations 38:7,14,	opposition 7:9 8:25 10:10 11:8 12:6 14:2	Performance 28:19
minutes 7:1	25 39:1,16 40:1	15:4 17:18 18:15 19:24	personally 40:18
MMTV 17:22	Norco 36:7	20:21 22:3 23:10 25:12 27:9 28:10 29:17 32:22	petroleum 36:9
Mobile 36:16	North 9:7 12:14,16,17	40:13	PFD 13:2
Modern 16:10	Northeast 33:15	options 34:18	Pipe 9:6
Molding 28:15,16	Northwest 9:6	Orleans 12:13,20,22,25	pits 30:24
Monroe 31:14	not-for-profit 33:20 34:23	13:1,2 14:6 16:3,10,17 36:4,16,20	place 34:20



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Placid 16:7
Plantation 15:20
Plastics 28:13,14,15, 16,24
player 34:15 35:9
pleased 35:12 37:17
Ploutous 12:18
point 37:18
Pointe 7:24 11:13
pool 30:9,14,23 31:1,15
Poolcorp 30:15,23
Port 23:15
positive 37:10
Power 27:12
Premium 16:8
Preschool 16:1
presented 12:12
presenting 30:9
previous 23:13,16
Primary 22:17
Prisma 18:25
program 12:13 13:9 20:1 29:19,23,24
programs 34:7
progress 37:2
project 34:1,11 36:19
projected 37:4
projects 35:16,19 37:7, 14,16
pronounce 31:12
Property 12:21 16:11, 12 18:20
Protein 27:15
proud 12:10
provide 33:5
provider 35:6

Pugh 8:6,9 10:20 14:12,15 18:2 22:22 29:4 Q Quality 7:13,16,19 9:2 10:13,14 questions 7:12 32:2,4 37:22 quick 36:3 R Railroad 7:21,22,23,24 Rain 35:22 36:8,10 **Rampart** 12:15,17 Rapides 7:22 15:25 read 20:4 real 18:24 35:12 reasons 34:9 rebate 30:6 received 31:5 receives 25:17.19.21. 25 26:2,4,6,8,10,12,14, 16 reconsidering 37:19 record 20:4 recovery 36:3 37:2 recuse 16:25 recused 9:18 Refining 16:7 region 34:25 relate 37:15 relocate 36:15 relocating 35:24 remaining 36:5 removed 27:13.18

renewal 28:12 30:11 31:9.21 renewals 9:3,8 reported 35:7 36:24 **Representative** 8:9 10:20 14:15 18:2 22:22 29:3 request 10:12 11:10 14:4,8 requesting 27:19 requests 9:2 18:18 27:13 research 33:16,19,20 34:23 35:3 respond 7:4 8:20 10:5 11:3 12:1 13:22 14:24 17:13 18:10 19:19 20:16 21:23 23:5 25:7 27:4 28:5 29:12 32:17 38:12 40:8 response 7:7 8:13,17, 23 9:24 10:2,8,22,25 11:6,20,23 12:4 13:16, 19,25 14:18,21 15:2 17:7,10,16 18:4,7, 19:13,16,22 20:19 21:17,20 22:1,24 23:2,8 24:1,4,10 25:1,4,10 26:23 27:1,7,24 28:2,8 29:6,9,15 32:5,11,14,20 38:4 39:3, 40:11 Restoration 13:8 Retail 28:18 retains 25:16,18,20,22, 24 26:1,3,5,7,9,12,14, 16 retains52,791 25:23 return 37:9 returning 37:1 revenue 35:7 36:24 revitalization 36:3 Revival 12:21

Ridge 17:22 **Rintz** 12:22 Road 23:18 Roads 11:12,13 Robert 12:22 31:11 **Ronpak** 23:16 Roshonda 15:8 Rouge 7:18 15:19 16:8, 18 28:23 RT 12:11 S S&a 12:23 sales 31:4 **Salon** 16:15 Sawyer 28:24 science 35:5 science-related 34:5 Scott 16:11 **SCP** 30:14 Seafood 18:23 Secretary 30:4 sector 33:10 **sectors** 34:16 secure 33:24 35:19 37:17 security 34:17 **Sedley** 23:18 selected 33:16.21 sell 36:9 Senior 15:20 separate 22:15 serve 40:14 service 33:6 37:24 services 7:20 16:7 17:23 18:20 35:7



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

BOARD OF COMMERCE	AND INDUSTRY MEETIN	IG	Index: Shipholdingyea
Shipholding 36:14,22	state 29:25 30:1,2,8,10	Termination 18:18	
Shop 16:13	33:13,25 34:2,7,11,13, 21 36:12 37:4,9,20,24	Terminations 18:16	V
showed 31:14	State's 36:2 37:10	Ternium 28:25	VCS 16:16
Shreveport 23:18	stated 31:20	Terrebonne 16:6	Vegas 30:10
shut 27:16	stating 12:20	23:15 28:21 Texas 35:25 36:12	Vice 38:7 39:16,19
sick 15:9	stayed 30:3	thermal 36:9	40:14
significant 34:9,13 37:2	steam 36:10	Thibodaux 16:3,4	Vivid 16:17 17:1,4 21:12,15
Silva 18:21	Steel 16:14	Thirty-seven 20:6	vote 17:4 21:2 39:5
Similarly 36:13	Stock 36:23	Thoma-sea 23:13	voting 9:18,22
sir 7:16 20:3,8 22:10	Store 16:16 28:18	Thomas 18:24	
site 11:11	Street 11:12 15:18,19	thoughts 38:3	W
sites 29:25	subsequent 30:11	time 12:12 30:19 37:1	W.R. 22:12 25:16,19,20,
Smith 16:22 19:11 21:8	31:9	times 30:15 31:18	23,24 26:1,3,5,7,10,12, 14,16
26:20 39:17	Subway 16:13 successful 36:2	today 20:6 30:9 33:7	wanted 33:5,10 35:14
software 34:16 35:9	Suites 16:9	38:18	Warehouse 36:20
Solutions 15:25 22:13, 14	Superior 16:14 18:23	total 13:3 31:16 34:12	watch 35:12
Sons 18:21	supplies 30:24	transfer 14:4,8	Waterloo 15:22
Soprano 13:13 27:22	support 34:1,5 40:22	transfers 20:23 22:8, 10 25:14	Weber 19:25 20:2,7,22
South 15:19	Surgical 15:24	Transportation 16:3	21:1,3 22:4,9,20 23:11
Sovereign 12:24	Susan 29:21	trend 37:11	25:13 26:19 27:10 28:11 29:18
speak 35:14	systems 30:25	Trust 18:20	week 33:9,14
Specialists 16:5	·	turn 37:21	West 9:4 16:8
Spire 16:9	т	Turnkey 7:20	Weyerhaeuser 7:25
split 36:6	table 7:11	types 35:19	Windham 9:12 11:17
spoken 38:24	taking 37:18		22:21 27:22 WNO 14:5
Spring 17:22	Tammany 16:17 28:23	U	work 40:23
square 33:17	tax 13:9 19:25 20:23	Ulta 16:15	working 12:12 34:24
SRG 16:10,11	29:19,22,24 30:1,2,7,13 31:5,17,19,23,24	Union 7:21,22,23,	35:4,16
St 9:7 15:21,23 16:12, 16 18:24 22:12 25:17,	taxes 30:7	20:24 22:11 25:15,16, 18,19,20,22,24 26:1,3,	worth 34:10
19 26:17 28:19,22,23	Tech 34:3,23 35:2	5,7,9,11,13,16	
staff 40:19	technology 16:2	University 31:13 34:3	Y
standpoint 34:14	33:10,15,18 34:7,16,25 35:10,12	update 33:5	Yara 9:6
start 38.8	55.10,12	USA 22:16 28:25	Vear 35.23 36.25 40.20

start 38:8

TORRES REPORTING & ASSOCIATES, INC.

tenant 33:19

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

year 35:23 36:25 40:20

year's 31:19

years 31:1,6,8 35:13

York 36:23

Zone 15:14,16



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX